

DEPARTMENT OF COMMUNITY SERVICES
CITY AND COUNTY OF HONOLULU

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KIRK CALDWELL
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PAMELA A. WITTY-OAKLAND
DIRECTOR

REBECCA J. I. SOON
DEPUTY DIRECTOR

November 30, 2018

The Honorable Carol Fukunaga, Chair
and Members
Committee on Public Works, Infrastructure
and Sustainability
Honolulu City Council
530 South King Street, Room 202
Honolulu, Hawaii 96813

RECEIVED
2018 DEC -3 P 4: 17
CITY COUNCIL
HONOLULU, HAWAII

18DEC3 PM 4:14 CITY CLERK

Dear Chair Fukunaga and Councilmembers:

SUBJECT: Request for Additional Information on the Undated Homeless Action Plan

Thank you for your memo of November 15, 2018, requesting additional information on the Updated Homeless Action Plan.

Attached as Exhibit A are the replies to your request. If you have any questions, please contact me at 768-7760.

Sincerely,


Pamela A. Witty-Oakland
Director

Attachment

APPROVED:


Roy K. Amemiya, Jr.
Managing Director

DEPT. COM. 765

PWIS

EXHIBIT A

1. Cancellation of Solicitation No. RFP DCS-1 208909: The City administration cancelled Solicitation No. RFP-DCS-1 208900 (Kuwili Project) on November 8, 2018. The reason stated for the cancellation was that: “The City issued an Action Plan in May 2013 to address the public health and safety needs facing our communities and persons living with homelessness (the “Homeless Action Plan”). The latest update to the Homelessness Action Plan, issued in October 2018, is not reflected in the Solicitation.”

a. When was RFP DCS-1 208909 first issued? Please identify the timeline for this RFP, from the date of its issuance to its cancellation.

6/13/18 Posted Request for Proposals (RFP)
6/20/18 Pre-proposal Meeting
7/23/18 Received Proposals
10/1/18 Discussions all week with Priority Listed Offerors
10/24/18 Received Best and Final Offers
11/08/18 Cancellation of the RFP

b. Please describe in detail the reasons for the cancellation. In what manner and areas was RFP DCS-1 208900 not reflective of the City’s latest update to the Homeless Action Plan?

The original solicitation was crafted as a service contract and absent the recent updates to the Homeless Action Plan. Proposals received were more conducive to a long-term lease rather than an annual service contract. After further internal discussions it was determined that a long-term lease could be applied and solicitation permitted in Revised Ordinances of Honolulu 1990 (ROH) Chapter 28. Since the direction for the property has since changed to be in line with the updated Homeless Action Plan, soliciting under ROH Chapter 28 has been determined to be the more appropriate method.

RFP DCS-1 208900 broadly requested the provision of human services in support of persons experiencing homelessness as defined in ROH Section 28-3.5 wherein, “Human services” includes child care, health services, and social services. The cancellation was issued based on the need to better align with the City Administration’s Action Plan Addressing Homelessness as transmitted to the Honolulu City Council on October 11, 2018 (Departmental Communication 650) that identified the need to address the health care of persons experiencing homeless, including both non-emergent clinical needs and mental health needs.

A revised RFP will be issued shortly to clearly incorporate both clinical health care and mental health care for persons experiencing homelessness.

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c. How many RFPs for homeless services and solutions have been cancelled by your department since 2013?

As this Administration, in concert with the City Council, has initiated new programs and opportunities for persons experiencing homelessness, we have updated and revised methods to best serve the “person.” At times it has required us to revisit and revise efforts, which the Administration believes is responsible and prudent as we invest taxpayer’s funds to serve a special needs population of the City and County of Honolulu.

A cancellation and re-solicitation was implemented for the Mobile Hygiene Center, RFP-DCS-1088724. It was cancelled and re-solicited to allow for multiple options and greater flexibility in providing mobile hygiene services.

Regarding all prior cancellations, this data is not maintained.

2. Detailed Information on the updated Homeless Action Plan

a. Besides the updates on three programs (Medicaid waivers application, HPD Crisis Intervention Training Strategic Implementation Plan, and Mobile Navigation Centers) that were described at the PWIS meeting, please identify any other updates that address the “difficult-to-serve” chronic homeless populations, and provide detailed information on their implementation timetables.

As previously reported in the 2018 Updated Homeless Action Plan on page 6, “the City continues discussions with the State of Hawaii, Department of Health (DOH) and Honolulu Police Department (HPD) around collaboration opportunities for increasing services for individuals with co-occurring disorders, meaning those with both a mental health and substance use disorder.” These discussions have evolved into partnerships related to the DOH Medicaid Waiver Application, HPD Crisis Intervention Training (CIT) and mobile navigation centers.

In addition, the Administration is collaborating with the State of Hawaii, Department of Health on substance abuse and mental health solutions. Details on each topic are provided below with the timetable for implementation provided in Exhibit 1.

- **Medicaid Waiver Application** – the Administration is collaborating with the State of Hawaii, Department of Human Services (DHS) to provide Housing First assistance to Medicaid-eligible chronically homeless individuals. The Medicaid Waiver will provide support for housing assistance as well as the supportive services, while the City provides the tenant-based rental assistance. The opportunity to leverage federal Medicaid funds for supportive services allows the City to expand the

EXHIBIT A

capacity of the Housing First program without infusing additional City funds.

DHS is pending receipt of Medicaid's official approval with next steps identified as coordination between Medicaid providers, DHS and City team members.

The following excerpt from the Modern Healthcare website provides additional details of the DHS application.

“Hawaii Medicaid waiver seeks reimbursement for helping house the homeless¹

Hawaii has asked the Centers for Medicare and Medicaid Services (CMS) to help it care for chronically homeless people more efficiently by addressing a major social determinant of health: housing. The state's waiver asks for federal reimbursement for Hawaii's efforts to help homeless Medicaid recipients find and maintain housing. Both states and providers are looking for new ways to address social issues that undermine patients' health and care plans. Hawaii wants to use federal Medicaid funds to appoint state employees to help people find housing and provide moving assistance to those beneficiaries, according to a pending waiver application now under CMS review. The state has one of the highest homeless populations in the country. Hawaii also wants to be reimbursed for providing tenant support services, such as conflict management training between enrollees and landlords. “We anticipate that by providing these services, we will not only reduce our health costs, but we will help reduce people suffering from chronic homelessness, which ultimately saves lives,” said Judy Mohr Peterson, the state's Medicaid director. The waiver doesn't ask Medicaid to cover actual housing costs, which is prohibited by federal law.”

- **Honolulu Police Department (HPD) Crisis Intervention Team (CIT) and Strategic Implementation Plan** – the HPD applied for and received a grant to provide CIT program support to officers. Due to the lack of mental health crisis services throughout the country, law enforcement officers are serving as first responders to most crises. The CIT program is an innovative, community-based approach to improve the outcomes of encounters.² Diversion programs like CIT reduce arrests of people with mental illness while simultaneously increasing the likelihood that individuals will receive mental health services.

¹ <https://www.modernhealthcare.com/article/20170929/NEWS/170929867>

² [https://www.nami.org/Get-Involved/Crisis-Intervention-Team-\(CIT\)-Programs](https://www.nami.org/Get-Involved/Crisis-Intervention-Team-(CIT)-Programs)

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CIT programs also:

- **Give police officers more tools to do their job safely and effectively.** Research shows that CIT is associated with improved officer attitude and knowledge about mental illness. In Memphis, for example, CIT resulted in an 80% reduction of officer injuries during mental health crisis calls.
- **Keep law enforcement's focus on crime.** Some communities have found that CIT has reduced the time officers spend responding to a mental health call. This puts officers back into the community more quickly.
- **Produce cost savings.** It's difficult to estimate exactly how much diversion programs can save communities. But incarceration is costly compared to community-based treatment. For example in Detroit an inmate with mental illness in jail costs \$31,000 a year, while community-based mental health treatment costs only \$10,000 a year.

The Mayor's Office of Housing along with the Director of the Department of Community Services serve as members of the CIT Advisory Committee to support with integration of other City programs and resources.

- **Mobile Navigation Centers** – efforts to address the request to locate homeless solutions within each of the nine Council Districts includes consideration of mobile navigation centers utilizing inflatable workstations developed for mobile response uses. The inflatable station is easily transported, quickly assembled and provides flexibility and mobility to program delivery and outreach efforts for persons experiencing homelessness.
- **Crisis Beds, Detoxification Center and Wet Shelters** – the Administration is collaborating with the State of Hawaii, Department of Health, specifically the Behavioral Health Administration, Alcohol and Drug Abuse Division and Adult Mental Health Division (AMHD) for guidance and direction on the best practices and opportunity for integration with the City's programs for persons experiencing homelessness. DOH, AMHD is also a participating member of the HPD CIT Advisory Committee.

The Administration is seeking opportunities to activate underutilized State fixed assets for conversion to crisis beds or detoxification (detox) programs. At this time several sites are under consideration, with the need for further due diligence and community engagement before selecting a site. State partners have indicated available funding of the crisis and/or detox program pending a final site selection.

EXHIBIT A

- b. Please also provide a timetable, sites, and other implementation details for the City's plans for mobile navigation centers, including staffing and operational preparations.**

Consistent with the Administration's overall strategy for addressing persons experiencing homelessness, the HPD is currently conducting community engagement and introducing the concept of mobile navigation centers to City and State key partners and stakeholders including each Councilmember.

In concept, the mobile navigation centers will be located within different regions or neighborhoods as the City conducts outreach and enforcement of City ordinances. Each location will require a setup area with access to restrooms and showers. Case management will commence immediately to identify appropriate housing options. Planned for implementation in 2019, specific details regarding timeline, sites and implementation will be developed as part of the community outreach that the City engages in for all projects impacting the community.

The State of Hawaii has expressed an interest in funding the mobile navigation center program pending final discussions with HPD. The timetable for implementation is provided in Exhibit 1.

3. Point in Time Count Analysis

- a. What has your agencies' analysis shown with respect to the population that comprises the current number of unsheltered individuals, as opposed to those who have been assisted in the past five years since 2013?**

Oahu experienced a decline in 2018 compared with 2017 in the number of unsheltered persons in various subpopulations. For example: there were 851 chronically homeless unsheltered individuals in 2018, compared to 900 in 2017; there were 633 unsheltered adults with serious mental illness in 2018, compared to 698 in 2017. These were the first significant declines since 2013. There are year-to-year fluctuations in subpopulations, for example, with unsheltered veterans: 171 in 2014, 235 in 2017, and 195 in 2018.

The high-level analysis of the data indicates that Housing First is having a positive impact on the number of chronically homeless persons, as is the Mayor's Challenge on veteran homelessness. The Administration is aware that these populations, especially the unsheltered population, remain very high, underscoring the need to increase Housing First programming, and continuing the efforts in housing more veterans. In Fiscal Year (FY) 2018, for example, the City was able to permanently house 24% more veterans than FY 2017, having a direct impact on the number of homeless veterans. The high numbers of those experiencing, serious mental illness, for example, has led to

EXHIBIT A

new programs as supported by the City Council, including Fiscal Year 2019's program funding for psychiatric outreach and assisted community treatment.

b. What conditions have resulted in such a large growth of unsheltered homeless individuals on Oahu? What factors impact the growth of unsheltered homeless, especially the exponential growth in Council Districts I and II?

As previously reported in the 2018 Updated Homeless Action Plan, unsheltered homelessness on Oahu declined in 2018, for the first time since 2012.

While there has not been a formal study concerning data on unsheltered homelessness here in Hawaii, several factors have been suggested for the increases in Council Districts I and II:

- the tolerance by some communities for unsheltered encampments, for example, the Waianae boat harbor encampment;
- the lack of strong community policing programs due to apparent lack of community support;
- community groups enabling unsheltered homelessness by feeding programs, for example, which lack a connection to professional homeless service providers;
- inadequate activity in public parks and other areas; and,
- family and community members supporting members to stay in unsheltered settings (due to unresolved problems such as drug and mental health issues, for example).

It should be noted again that Honolulu has been chosen to be one of ten cities in HUD's new initiative on unsheltered homelessness. Working with technical assistance and in collaboration with other cities, Honolulu expects to make further progress in both understanding and addressing unsheltered homelessness.

EXHIBIT A

4. Detailed Information on Treatment Services

- a. **Based on the growth in the number of unsheltered homeless individuals (as delineated in Exhibit A for 2013 and Exhibit D for 2018) and Department of Community Services' acknowledgment of the need for more crisis, detox, or stabilization beds for treatment of individuals who are service-resistant, have mental health or alcohol/drug addiction issues, and are violent or unable to cooperate, how many crisis, detox or stabilization beds are needed and how many will be established by city/state agencies or health care providers?**

As previously reported, the City recognizes the State of Hawaii, Department of Health as the source of expertise for Behavioral Health needs and recommendations for best practices. This Administration will continue to foster partnerships with State agencies, support their funding requests from the State Legislature and integrate City housing resources with State social and health care services. Rather than seek City funding for crisis, detox or stabilization beds, the Administration will leverage existing resources with State resources to address the community needs.

Efforts to quantify the unmet need are documented by HPD estimates that on any given night, 12 to 20 individuals would benefit from a detox facility, and a significant subset of the same individuals would benefit from inpatient care to address serious mental illness as well as homelessness.

- b. **Please provide a timetable and locations on the establishment of these beds.**

As outlined above, the City will engage in the delivery of health care services through the establishment of crisis, detox or stabilization beds in partnership with the DOH and/or health care providers. The Administration will continue ongoing efforts to leverage City housing resources with behavioral health expertise and funding.

5. Exhibit E (City and County of Honolulu FY15-FY18 Affordable Housing Acquisition, Development, and Renovation)

- a. **Please provide information on the types of homeless housing/services mix for these properties, particularly for properties identified as Art Space and Family Justice Center.**

EXHIBIT A

**City & County of Honolulu
FY15 - FY18 Affordable Housing
Acquisition, Development and Renovation**

Project	Amount	Source of Funds*	Homeless Housing & Services
Artspace	\$ 4,400,000	AHF	84 units with 12 units having a preference for Housing First voucher clients; unit mix includes 30%, 50% and 60% AMI
Beretania Hale	\$ 7,382,216	GO Bond	23 units rented to previously homeless households; currently 89 individuals
Ena Road	\$ 7,000,000	CDBG	33 units with 60% of units at 60% AMI or less; minimum of 20% of units for previously chronically homeless households
Family Justice Center	\$ 6,428,641	GO Bond	Facility managed by Office of the Prosecuting Attorney to provide housing for domestic violence survivors who would otherwise be houseless or return to an abusive home without this housing option
Gregory House	\$ 4,200,000	CDBG	11 beds for persons who are homeless or at-risk of homelessness
Hale Makana O Maili	\$ 1,100,000	HTF	52 units multi-family affordable rental units in Maili 96792
	\$ 2,000,000	AHF	
Hale Mauiola Navigation Ctr	\$ 1,906,470	GO Bond	Modular units with capacity to house 104 homeless individuals and provide case management to support identifying resource needs and placement into permanent housing
Halona Road Modular	\$ 936,187	GO Bond	13 units rented to previously homeless households; currently 79 individuals
Kahauiki Village	\$ 3,918,000	GO Bond	Phase I site work and 30 units for previously homeless families; Phase II starting in 2019 will consist of 152 units for homeless families
Kauhale Kamaile	\$ 6,353,087	GO Bond	16 modular units of 1- and 2-bedrooms for previously homeless families from Waianae school district 96792; currently 62 persons
Kuwili	\$ 14,791,816	GO Bond	40 units of permanent supportive housing with option for up to 20 units to support health care program. Service rich facility includes hygiene center, health care, case management and supportive services
	\$ 5,001,446	AFH	
Piikoi	\$ 12,996,328	GO Bond	38 units rented to previously homeless households; currently 90 individuals
Winston Hale	\$ 2,477,141	GO Bond	6 new micro units for persons who are homeless or at-risk of homelessness; and 29 unit rehabilitation of existing rental units
Young Street (acquisition)	\$ 5,719,755	GO Bond	30 studios under construction for previously homeless households
Professional Consultant Fees	\$ 287,864	GO Bond	Architecture, engineering, construction management, environmental engineering, and appraisals for projects.

\$ 86,898,951

*** Source of Funds Updated 11/29/2018**

AHF - Affordable Housing Fund

CDBG - Community Development Block Grant (HUD)

GO Bond - General Obligation Bond

HTF - Housing Trust Fund (HUD)

EXHIBIT A

Ola Ka 'Ilima Artspace Lofts in Kaka'ako consist of 84 live work units at a construction cost of \$53 million. The project budget includes \$4.4 million of City Affordable Housing Funds that require tenants to include households at 50% of the Area Median Income (AMI) level in perpetuity.³ The developer agreed to set aside twelve units with a preference for Housing First voucher holders, and accepted Federal HOME funds that require households at the 50% AMI level. Overall, units will serve 30%, 50% and 60% AMI.

Family Justice Center is a project of the Office of Prosecuting Attorney (PAT) purchased in 2015 to support domestic violence victims seeking refuge and housing. Most of the individuals would be houseless or return to an abusive home without this housing option.

b. Please provide plans, funding source and amount, and other details on the City's plan to renovate the Young Street property, a former business center with glass walls, into housing units.

The City acquired the Young Street property in November 2017 at a cost of \$6.3 million. Planning, design and permitting are complete with Ralph S. Inouye, Ltd. awarded the construction contract on November 19, 2018. Renovations are estimated at \$5 million and expected to be complete in fall of 2019. The scope of renovation includes interior build out of 30 studio rental units, laundry facility and management office. Some glass walls will be replaced with jalousie windows for ventilation.

6. Ordinance 16-15 (FY17 Capital Budget Expenditures Related to Affordable Housing and Homelessness)

a. Please explain the lapsing of funds for the Community Revitalization Initiative, Housing Partnership Program, and Oahu Preservation and Revitalization Initiative.

Community Revitalization Initiative

Provision for land acquisition, lease, development and/or renovation of facilities for urban rest stops, navigation centers, workforce/affordable housing, and other community-focused projects initiated by community stakeholders in partnership with state housing development agencies or qualified nonprofits, provided that no more than \$2 million may be expended in any one council district.

Two million dollars were encumbered for a portion of the acquisition cost of the 806/818 Iwilei Street parcel located in Council District VI. The remaining balance of \$16 million was lapsed due to the lack of identification of suitable locations in other Council Districts.

³ Ola Ka 'Ilima Artspace Lofts accepted the Affordable Housing Funds prior to the Charter Amendment that revised the requirement to 60% AMI for 60 years.

EXHIBIT A

Oahu Preservation Revitalization Initiative

Provision of funds for the acquisition of land and other miscellaneous costs relating, but not limited, to TMKs 1-2-009:011 and 1-2-009:098 (portions) as detailed in Resolution 16-48, CD1, FD1; TMK 1-5-6-002:048 as detailed in Resolution 16-82; and TMKs 1-2-002:113 and 1-2-002:114.

Efforts were made to negotiate with the owners of the two Dillingham Boulevard parcels but owners were not interested in selling the property.

b. Please report on the amount remaining in the Affordable Housing Fund (AHF) and plans to use the moneys in the AHF for homeless housing solutions.

Historically, the Affordable Housing Fund (AHF) included a requirement for all funded projects to maintain affordability levels in perpetuity. This led to a low usage of the fund by developers and an amendment to the City Charter through the 2016 General Election to decrease the affordability period to 60 years.⁴ This has made the AHF much more able to be paired with other subsidies, as envisioned, to support the development of affordable housing projects. The first appropriation unencumbered by the perpetuity restriction was FY18 and already 83% of the appropriation is encumbered and contracted.

Prior year lapses were carried forward in FY19 providing for a total appropriation in the amount of \$40 million. A strategic plan is in draft form to establish long-term priorities for the fund as well as identify opportunities to leverage the City fund with other federal or state dollars for a larger impact. The Administration anticipates a finalized strategic plan and implementation in early 2019 with some priority for units that support persons experiencing homelessness.

⁴ https://www.honolulu.gov/rep/site/clk/clk_docs/2016_Charter_Amendments_Brochure-FINAL.pdf

EXHIBIT A

7. Exhibit F (Unmet Need for Affordable Housing Dwelling Units: Two-Year Planned Capacity Compared to # Unsheltered Homeless Persons on Regional Basis)

a. Please describe how each of the properties listed in Exhibit F will meet the needs of the unsheltered individuals identified in the PIT count in Exhibit D.

See response (b) below.

b. How will those properties that include for-sale units provide for the unmet needs of unsheltered individuals?

While the Administration has and will continue to emphasize rental housing, we recognize that home ownership is part of the solution in addressing Honolulu's overall housing need. Our new inclusionary zoning requirements take advantage of the opportunities that private development provides by requiring that their projects include affordable housing. Our affordable housing incentives also reward developers for including affordable housing in their plans. Without these private developments our ability to increase supply would be hampered. Home ownership is supported by various federal programs, seen as a way to encourage more community stability and increase family financial resiliency. The State Department of Housing and Urban Development (HUD), for example, has HUD-approved housing counseling agencies throughout the country, including Hawaii. Home ownership is seen as another rung on the housing ladder, as families "progress" up the ladder, making room on the lower rungs for those at lower incomes. Our policy approach is to take advantage of every opportunity to increase affordable housing for our residents.

8. Memorandum of Understanding (MOU) between City administration and State administration for homeless services and housing: Please provide a copy of the MOU between the City and the State for a portion of the \$30 million that the State Legislature appropriated for the Ohana Zone Pilot Program in Act 209, SLH 2018 (SB 2401 SD2, HDI CD1). What will it accomplish?

The Administrations of the City and the State have worked together to coordinate the various aspects of services and housing provided to households experiencing homelessness. After Act 209 was approved, the Administrations began discussions on how to ensure funding is utilized efficiently and effectively to accomplish shared goals. The partnership will seek to fund the supportive services portion of approximately 60 of the City's Housing First vouchers for chronically homeless individuals and families experiencing homelessness within O'ahu. We anticipate a draft MOU by the end of 2018 with plans to implement in 2019.

EXHIBIT A

9. Law Enforcement:

a. What are the roles and functions of law enforcement by the Honolulu Police Department and the Department of the Prosecuting Attorney?

In order to implement both Bills 51 and 52, both HPD and the Department of the Prosecuting Attorney (PAT) have important roles, as they do in the enforcement of all applicable laws. We have and will continue to work with them in any required enforcement action.

HPD is a critical partner in the Homeless Action Plan and has been an important driver of a number of critical programs providing both services and housing to persons experiencing homelessness.

b. Is the City prepared to arrest and prosecute those individuals who may not have mental health issues but continually refuse services and housing assistance, and flaunt the law?

Yes we are.

c. Has the Department of Prosecuting Attorney been consulted or otherwise involved in the prosecution end of the City's law enforcement plan?

We have had initial conversations with PAT, and will continue with that process once we are able to implement Bills 51 and 52. Our primary focus has been on strengthening our capacity to assist those experiencing unsheltered homelessness through improvements in outreach, timely identification of shelter capacity, and transportation.

10. Transportation Services

a. Please describe the Administration's plan to transport unsheltered persons who agree to go to a shelter with available spaces.

The Department of Community Services will issue a Request for Proposals for an independent contractor to offer transportation services to shelter in alignment with the enforcement of Ordinance 18-035 Illegal Lodging.

b. Is funding available? If so, what is the source? What assurances are there that chronic homeless unsheltered individuals will not be transported over long distances between various council districts? What happens to their pets or belongings?

The funding and source was provided in the City Administration's 2018 Update Homeless Action Plan as transmitted to the Honolulu City Council on October 11, 2018 (Departmental Communication 650). Specifically, page 45 reported that, "Funds to support the contemplated transportation contract are estimated at \$250,000 and are already included within the approved DCS Community Based Development Division Operating Budget for Fiscal Year

EXHIBIT A

2018-2019, which allocates \$9.3 million of General Funds for current expenses to contract with providers to address homelessness programs, including tenant-based rental assistance, case management, navigation center, hygiene center, landlord engagement and outreach navigation.”

Outreach teams offer persons seeking shelter choices based on available shelter vacancy information and criteria, such whether pets are allowed. Reasonable belongings are also transported. Best practices and the fundamental rights as citizens of the United States of America, provides individuals with freedom to choose where to reside, accordingly, this Administration will deliver person-centered program and unable to guarantee that chronically homeless persons will only be transported within a given Council District.

EXHIBIT 1

City and County of Honolulu
Homeless Initiatives
Timeline

 completed task  task in process

PROJECT	DETAILS	PRIOR	FY13	FY14	FY15	FY16	FY17	FY18	FY19		FY20		FY21	
									Jul - Dec	Jan - Jun	Jul - Dec	Jan - Jun	Jul - Dec	Jan - Jun
Special Needs Housing														
	ARC	Special Needs Housing Portfolio consisting of youth and adult group homes, housing for developmentally disabled, men, women and youth shelters, adult day programs, and numerous ground leases for affordable housing projects.												
	Dev. Disabled Housing													
	Group Homes - youth													
	Helemano Plantation													
	Shelters - transitional, youth													
	Sierra Hale													
	Vancouver House													
2013 Action Plan - Housing First														
	Adopted policy													
	Funded program													
	Increment I provider contracted													
	Increment II provider contracted													
	Increment III provider contracted													
Pauahi Hale														
	Pilot Housing First													
	Construct hygiene center													
	Open hygiene center													
Hale Mauiola Navigation Center														
	Planning													
	Construction													
	Occupancy													
Winston Hale Micro Units and Renovation														
	Renovation													
	Occupancy													
Piikoi 1506														
	Acquisition													
	Renovation													
	Occupancy													

EXHIBIT 1

City and County of Honolulu
Homeless Initiatives
Timeline

 completed task  task in process

PROJECT	DETAILS	PRIOR	FY13	FY14	FY15	FY16	FY17	FY18	FY19		FY20		FY21	
									Jul - Dec	Jan - Jun	Jul - Dec	Jan - Jun	Jul - Dec	Jan - Jun
Kuwili Street														
	Acquisition													
	Plan, design, environmental													
	Construction													
	Hygiene Center opening													
	Housing occupancy													
	Clinic opening													
Kauhale Kamaili														
	Acquisition													
	Plan, design													
	Construction													
	Occupancy													
Halona														
	Renovation													
	Occupancy													
Young Street 1902														
	Acquisition													
	Plan, design													
	Construction													
	Occupancy													
Kahauiki Village - Phase I & Phase II														
	Plan, design													
	Construction													
	Occupancy													
	Phase II Construction													
	Phase II Occupancy													
Mobile Hygiene Center (Revive and Refresh)														
	Funding, procurement													
	Construction													
	Implementation													

EXHIBIT 1

City and County of Honolulu
Homeless Initiatives
Timeline

 completed task

 task in process

PROJECT	DETAILS	PRIOR	FY13	FY14	FY15	FY16	FY17	FY18	FY19		FY20		FY21		
									Jul - Dec	Jan - Jun	Jul - Dec	Jan - Jun	Jul - Dec	Jan - Jun	
Beretania 1727															
	Acquisition														
	Renovation														
	Occupancy														
Ena Road															
	Acquisition														
	Occupancy														
Gregory House															
	Acquisition														
	Occupancy														
Na Lei Hulu Renovation															
	Lease renewal														
	Renovation														
	Occupancy														
Medicaid Waiver (Dept Human Svcs)															
	Waiver application														
	Waiver approved by Medicare														
	Implementation														
Mobile Navigation Centers															
	Planning phase														
	Procurement														
	Implementation														
Crisis Intervention Teams															
	Planning phase														
	Training & implementation														
Artspace															
	Planning phase														
	Construction														
	Occupancy														

EXHIBIT 1

City and County of Honolulu
Homeless Initiatives
Timeline

 completed task  task in process

PROJECT	DETAILS	PRIOR	FY13	FY14	FY15	FY16	FY17	FY18	FY19		FY20		FY21	
									Jul - Dec	Jan - Jun	Jul - Dec	Jan - Jun	Jul - Dec	Jan - Jun
Hale Makana O Maili														
	Planning phase													
	Construction													
	Occupancy													
Iwilei Street														
	Acquisition													
	Planning													
	Renovation													
	Occupancy													
Homeless Service Contracts & Grants in Aid														
	Procurement													
	Implementation													
DOH Crisis Beds - Support at Leg Session														
	Advocacy													
	Funding													
	Implementation													
DOH Detox Center														
	Advocacy													
	Funding													
	Implementation													
Transportation to Shelters														
	Ordinance 18-035 Enforceable													
	Issue RFP													
	Contract for services													



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November 15, 2018

MEMORANDUM

TO: Ms. Pamela Witty-Oakland, Director
Department of Community Services (DCS)

Mr. Marc Alexander, Executive Director
Mayor's Office of Housing (HOU)

FROM: Councilmember Carol Fukunaga, Chair
Public Works, Infrastructure and Sustainability (PWIS) Committee

RE: Request for Additional Information on the Updated Homeless Action Plan

Dear Director Witty-Oakland and Executive Director Alexander,

In addition to the requests for information contained in Committee Report 374, please respond to the following questions and issues raised during the November 5th PWIS meeting, along with other inquiries based on recent City actions, as part of the requested items by December 1, 2018:

1. Cancellation of Solicitation No. RFP DCS-1208909:
The City administration cancelled Solicitation No. RFP-DCS-1208900 (Kuwili Project) on November 8, 2018. The reason stated for the cancellation was that:

"The City issued an Action Plan in May 2013 to address the public health and safety needs facing our communities and persons living with homelessness (the "Homeless Action Plan"). The latest update to the Homelessness Action Plan, issued in October 2018, is not reflected in the Solicitation."
 - a. When was RFP DCS-1208909 first issued? Please identify the timeline for this RFP, from the date of its issuance to its cancellation.
 - b. Please describe in detail the reasons for the cancellation. In what manner and areas was RFP DCS-1208900 not reflective of the City's latest update to the Homeless Action Plan?
 - c. How many RFPs for homeless services and solutions have been cancelled by your departments since 2013?

2. Detailed Information on the updated Homeless Action Plan
 - a. Besides the updates on three programs (Medicaid waivers application, HPD Crisis Intervention Training Strategic Implementation Plan, and Mobile Navigation Centers) that were described at the PWIS meeting, please identify any other updates that address the "difficult-to-serve" chronic homeless populations, and provide detailed information on their implementation timetables.
 - b. Please also provide a timetable, sites, and other implementation details for the City's plans for mobile Navigation Centers, including staffing and operational preparations.
3. Point in Time Count Analysis
 - a. What has your agencies' analysis shown with respect to the population that comprises the current number of unsheltered individuals, as opposed to those who have been assisted in the past five years since 2013?
 - b. What conditions have resulted in such a large growth of unsheltered homeless individuals on Oahu? What factors impact the growth of unsheltered homeless, especially the exponential growth in Council Districts 1 and 2?
4. Detailed Information on Treatment Services
 - a. Based on the growth in the number of unsheltered homeless individuals (as delineated in Exhibit A for 2013 and Exhibit D for 2018) and Department of Community Services' acknowledgment of the need for more crisis, detox, or stabilization beds for treatment of individuals who are service-resistant, have mental health or alcohol/drug addiction issues, and are violent or unable to cooperate, how many crisis, detox or stabilization beds are needed and how many will be established by city/state agencies or health care providers?
 - b. Please provide a timetable and locations on the establishment of these beds.
5. Exhibit E (City and County of Honolulu FY15-FY18 Affordable Housing Acquisition, Development, and Renovation)
 - a. Please provide information on the types of homeless housing/services mix for these properties, particularly for properties identified as Art Space and Family Justice Center.
 - b. Please provide plans, funding source and amount, and other details on the City's plan to renovate the Young Street property, a former business center with glass walls, into housing units.
6. Ordinance 16-15 (FY 17 Capital Budget Expenditures Related to Affordable Housing and Homelessness)
 - a. Please explain the lapsing of funds for the Community Revitalization Initiative, Housing Partnership Program, and Oahu Preservation and Revitalization Initiative.
 - b. Please report on the amount remaining in the Affordable Housing Fund (AHF) and plans to use the moneys in the AHF for homeless housing solutions.
7. Exhibit F (Unmet Need for Affordable Housing Dwelling Units: Two-Year Planned Capacity Compared to # Unsheltered Homeless Persons on Regional Basis)

- a. Please describe how each of the properties listed in Exhibit F will meet the needs of the unsheltered individuals identified in the PIT count in Exhibit D.
 - b. How will those properties that include for-sale units provide for the unmet needs of unsheltered individuals?
8. Memorandum of Understanding (MOU) between City administration and State administration for homeless services and housing: Please provide a copy of the MOU between the City and the State for a portion of the \$30 million that the State Legislature appropriated for the Ohana Zone Pilot Program in Act 209, SLH 2018 (SB 2401 SD2, HD1 CD1). What will it accomplish?
9. Law Enforcement:
- a. What are the roles and functions of law enforcement by the Honolulu Police Department and the Department of the Prosecuting Attorney?
 - b. Is the City prepared to arrest and prosecute those individuals who may not have mental health issues but continually refuse services and housing assistance, and flaunt the law?
 - c. Has the Department of Prosecuting Attorney been consulted or otherwise involved in the prosecution end of the City's law enforcement plan?
10. Transportation Services
- a. Please describe the Administration's plan to transport unsheltered persons who agree to go to a shelter with available spaces.
 - b. Is funding available? If so, what is the source? What assurances are there that chronic homeless unsheltered individuals will not be transported over long distances between various council districts? What happens to their pets or belongings?

Please contact Linda Luli Nakasone Oamilda (768-5091 or loamilda@honolulu.gov) or Doris Lam (768-5074 or dlam1@honolulu.gov) of my staff if you have additional questions or require further information.